

7<sup>th</sup> Annual General Meeting 18 July 2017



### Important Notice



This presentation shall be read in conjunction with Mapletree Industrial Trust's ("MIT") financial statements for the financial year ended 31 March 2017.

This presentation is for information only and does not constitute an offer or solicitation of an offer to sell or invitation to subscribe for or acquire any units in Mapletree Industrial Trust ("Units").

The past performance of the Units and MIT is not indicative of the future performance of MIT or Mapletree Industrial Trust Management Ltd. (the "Manager").

The value of Units and the income from them may rise or fall. Units are not obligations of, deposits in or guaranteed by the Manager or any of its affiliates. An investment in Units is subject to investment risks, including the possible loss of the principal amount invested. Investors have no right to request the Manager to redeem their Units while the Units are listed. It is intended that unitholders may only deal in their Units through trading on the Singapore Exchange Securities Trading Limited ("SGX-ST"). Listing of the Units on the SGX-ST does not guarantee a liquid market for the Units.

This presentation may also contain forward-looking statements that involve risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in forward-looking statements as a result of risks, uncertainties and assumptions. Representative examples of these factors include general industry and economic conditions, interest rate trends, cost of capital, occupancy rate, construction and development risks, changes in operating expenses (including employees wages, benefits and training costs), governmental and public policy changes and the continued availability of financing. You are cautioned not to place undue reliance on these forward-looking statements, which are based on current view of management on future events.

Nothing in this presentation should be construed as financial, investment, business, legal or tax advice and you should consult your own independent professional advisors.

### **Notice of Annual General Meeting**



#### mapletree

#### NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the 7\* Annual General Meeting of the holders of units of Majeletree Industrial Trust (\*MIT\*, and the holders of units of MIT\*, 'Unbitobleers') will be held at 2.30 p.m. on 18 July 2017 (Tuetday), at 10 Pasir Panjang Road, Majeletree Business City, Town Hall - Auditorium, Gingapere 117489 to tarnascut the following businessor.

(A) AS ORDINARY BUSINESS I AS ORDINARY BUSINESS.

1. To receive and adopt the Report of DBS Trustee Limited, as trustee of MMT (the "Trustee"), the Statement by Mapletnee Industrial Trust Management Ltd, as manager of MMT (the "Managem"), and the Audided Financial Statements of MMT for the financial year ended 31 March 2017 and the Audides Report thereon, Ordinary Resolution 1)

To re-appoint PricewaterhouseCoopers LLP as the Auditor of MIT to hold office until the conclusion of the next Annual General Meeting of MIT, and to authorise the Manager to fix their remuneration. (Ordinary Resolution 2)

(B) AS SPECIAL BUSINESS To consider and, if thought fit, to pass the following resolution as an Ordinary Resolution, with or without any modifications:

3. That approval be and is hereby given to the Manager, to

(a) (i) issue units in MIT ("Units") whether by way of rights, bonus or otherwise; and/or

or otherwise; andor (ii) make or grant offers, agreements or options (collectively, "instruments") that might or would require Units to be issued, including but not limited to the creation and issue of las well as adjustments to) securities, warrants, debentures or other instruments convertible into Units,

or other instruments convertise imp Units, at any time and upon such terms and conditions and for such purposes and to such persons as the Manager may in its absolute discretion deem fifty of the property of the Manager while this Resolution was in force (notivithatanding that the authority conferred by this Resolution may have exceed to be in force at the time such

provided that:

(1) the aggregate number of Units to be issued pursuant to increase and the provided that the restored that the provided that the restored that the provided that the restored that the provided that the restored the restored that the restored that the restored the restored that

(2) subject to such manner of calculation as may be prescribed by Signapore Exchange Securities Tracing Limited (the "SiGAST") for the purpose of determining the aggregate number of Units that may be issued under sub-paragraph (1) above, the total number of issued Units shall be based on the total number of issued Units at the time this Resolution is passed, after

adjusting for:

(a) any new Units arising from the conversion or exercise of any Instruments which are outstanding or subsisting at the time this Resolution is passed; and

subdivision of Units; in exercising the authority conferred by this Resolution, the Manager shall comply with the provisions of the Listing Manual of the SGK-ST for the time being in force (unless such compliance has been valved by the SGK-ST) and the trast deed constituting MII (as amended (the "Frust Deed") for the time being in force (unless otherwise exempted or waived by the Monetary Authority of Singapore).

warveo by the Monetary Austhority of Singapone);
(4) unless revoked or varied by Unlitholders in a general
meeting, the authority conferred by this Resolution shall
continue in force until (6) the conduction of the next Annual
General Meeting of MIT or (6) the date by which the next
Annual General Meeting of MIT is required by applicable
regulations to be held, whichever is earlier;

regulazionis to De field, whichever is earlier;
(5) where the terms of the issue of the Instruments provide for adjustment to the number of instruments or Units into which the Instruments may be converted in the event of rights, bonus or other capitalisation issues or any other events, the Manager is authorised to issue additional instruments or

(6) the Manager and the Trustee, be and are hereby severally authorised to complete and do all such acts and things (including executing all such documents as may be required) as the Manager or, as the case may be, the

BY ORDER OF THE BOARD

otes: A Unitholder who is not a Relevant Intermediary entitled to attend and vote at the Annual General Meeting is entitled to appoint one or two votes at the Annual General Meeting is entitled to appoint one or two control of the Control of the

A Unkholder who is a Relevant Intermediary entitled to attend and vote at the Annual General Meeting is entitled to appoint more than one at the Annual General Meeting is entitled to appoint more than one must be appointed to exercise the rights statished to a different Unit or Units held by such Unitholder. Where such Unitholder appoints more than one proxy, the appointments shall be invalid unless the Unitholder specialise the number of Units in relation to which each Unitholder specialise the number of Units in relation to which each units of the Company of the Compa

(a) a banking corporation (locened under the Banking Act, Chapter 19 of Singapore, or a wholly-owned subsidiary of such a banking corporation, whose business includes the provision of nominee services and who holds Units in that capacity;

(b) a person holding a capital market services licence to provide custodial services for securities under the Securities and Futures Act, Chapter 289 of Singapore, and who holds Units in that capacity; or

service on engaginer, and with nominal musta in that capacity, for it to the Central Provident Fund Good ("O"FE Beast") is established by the Central Provident Fund Ast, Chapter 3s of Singapore, in respect of Ast providing for the making of investments from the contributions and interest standing to the credit of members of the Central Provident Fund, if the CFF Board holds those Units in the capacity of an intermediary pursuant to or in accordance with that subsidiary logistation.

subsidiary legislation.

The instrument appointing a proxy or proxies (the "Proxy Form") must be deposited at the office of MIT"s Unit Registrar, Boardoom Singapore Land Tower, Singapore 048922 not later than 2.0 p.m. on 15 July 2017 being 72 hours before the time fixed for the Annual General Meeting.

#### Personal data privacy:

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the Annual General Meeting and/or any adjournment thereof, a Unitholder (i) consents to the collection. representativefil to attend, seesa and vote at the Annual General Meeting representativefil to attend, seesa and vote at the Annual General Meeting use and disclorure of the Unithder's personal data by the Manager and the Trustee (or thair agents) for the purpose of the processing-agents of prosess and representatives appointed for the Annual General Meeting, individing any adjournment thereof) and the preparation and Meeting individing any adjournment thereof, and in order for the Manager and that Trustee (or their speem) to comply with any the "Purposes", I'll warrarest that where the Unithderfer disclosure the personal data of the Unithderfer's procedure and previous and the previous data of the Unithderfer's procedure and the previous data of the Unithderfer's procedure and the previous data of the Unithderfer's procedure and the procedure of the Purposes. And the procedure of the Purposes and the Speakartee, Potton Speakartee, Pot Explanatory Note:

Explanatory Note:

Onlianzy Resolution 3 above, if passed, will empower the Manager The Ordinary Resolution of General Meeting, will [if the conclusion of the next Annual General Meeting, will [if the conclusion of the next Annual General Meeting, of MIT or feel the date by which the next Annual General Meeting of MIT is required by the applicable regulations to held, whicheven it the cartier, critical social whorely so affer revoked or or grant instruments and to leave the social meeting to the control of the

For detarmining the aggregate number of Units that may be issued, the percentage of issued Units will be calculated based on the total number of issued Units at the time the Ordinary Resolution 3 below is passed, after adjusting for new Units arising from the conversion or exercise of any Instruments which are outstanding or substiting at the time the Ordinary Resolution 3 is passed and any subsequent bonus issue, consolidation or subdivision of Units.

subdivision of Units.

Fund raising by issuance of new Units may be required in instances of property acquisitions or debt repayments. In any event, if the approval of Unitholders is required under the Listing Manual of the SG/SG and the Trust Deed or any applicable laws and regulations, in such instances, the Manager will then obtain the approval of Unitholders accordingle.

ANNUAL REPORT 2016/2017





### **AGM Resolutions**



### **RESOLUTION 1 (ORDINARY BUSINESS)**

To receive and adopt the Trustee's Report, the Manager's Statement, the Audited Financial Statements of MIT for the financial year ended 31 March 2017 and the Auditor's Report thereon.

### **RESOLUTION 2 (ORDINARY BUSINESS)**

To re-appoint PricewaterhouseCoopers LLP as Auditor of MIT and to authorise the Manager to fix the Auditor's remuneration.

### **RESOLUTION 3 (SPECIAL BUSINESS)**

To authorise the Manager to issue Units and to make or grant convertible instruments.

## Agenda of Annual General Meeting

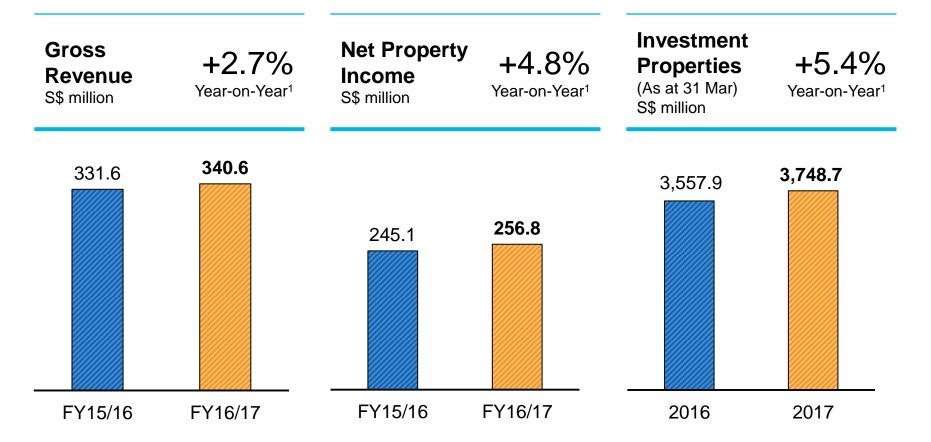


- 1 Key Highlights 1 Apr 2016 to 31 Mar 2017
- 2 Capital Management Review
- 3 Portfolio Highlights
- 4 Investment Update
- 5 Outlook and Strategy



## FY16/17 Results Highlights





- Growth driven by higher rental rates achieved across all property segments with initial contribution from Phase One of the build-to-suit ("BTS") development for HP Singapore ("HP") and lower property operating expenses
- Higher portfolio valuation due to progress of ongoing development projects and improved portfolio performance

<sup>&</sup>lt;sup>1</sup> Refers to year-on-year comparison of FY16/17 over FY15/16.

## Sustainable and Growing Returns

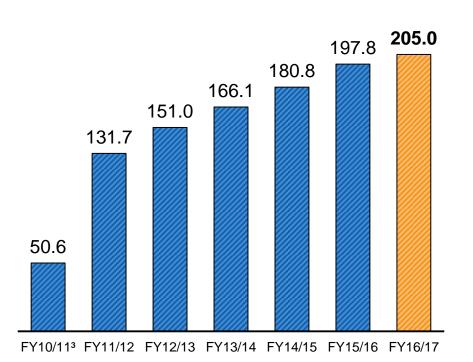


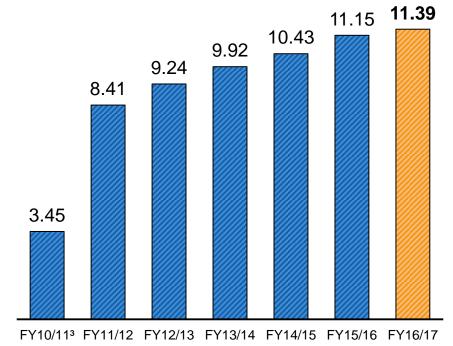
Distributable Income
S\$ million

**Distribution Per Unit**Singapore cents

+2.2% Year-on-Year<sup>1</sup>

+6.6% CAGR<sup>2</sup>





<sup>1</sup> Refers to year-on-year comparison of FY16/17 over FY15/16.

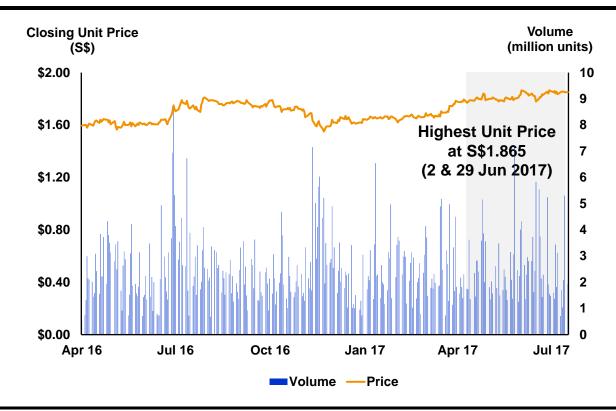
<sup>3</sup> MIT was listed on 21 Oct 2010.

<sup>&</sup>lt;sup>2</sup> Refers to compound annual growth rate ("CAGR"). Figures for FY10/11 ended 31 Mar 2011 were annualised from Listing Date to 31 Mar 2011 to the full FY10/11 period for CAGR computation.

### **Unit Performance**



### **Trading Performance**

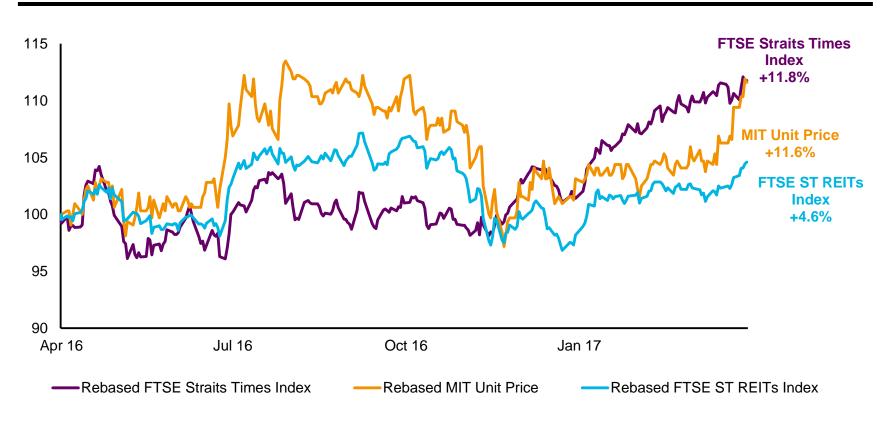


	Opening Unit Price	Closing Unit Price
FY16/17 (1 Apr 2016 to 31 Mar 2017)	S\$1.595	S\$1.780
1 Apr 2016 to 17 Jul 2017	S\$1.595	S\$1.850

### Attractive Returns in FY16/17



#### **Comparative Trading Performance in FY16/17<sup>1</sup>**



MIT's Return on	Capital	Distribution	Total
Investment	Appreciation	Yield	Return
1 Apr 2016 to 31 Mar 2017	11.6%	7.1%	18.7%²

<sup>&</sup>lt;sup>1</sup> Rebased closing unit price on 31 Mar 2016 to 100. Source: Bloomberg.

<sup>&</sup>lt;sup>2</sup> Sum of distributions and capital appreciation for FY16/17 over the closing unit price of S\$1.595 on 31 Mar 2016.



## Healthy Balance Sheet



	31 Mar 2017	31 Mar 2016	↑/(↓)
Total assets (S\$'000)	3,798,061	3,623,941	4.8%
Total liabilities (S\$'000)	1,265,272	1,158,717	9.2%
Net assets attributable to Unitholders (S\$'000)	2,532,789	2,465,224	2.7%
Net asset value per Unit (S\$)	1.41	1.37	2.9%

#### Total assets increased 4.8% year-on-year

- Due to portfolio revaluation gain of S\$70.2 million and capitalised cost of S\$120.6 million from development and improvement works
- Driven mainly by progress of development works at 1 and 1A Depot Close and 30A Kallang Place, and improved portfolio performance

## **Strong Balance Sheet**



As at 31 Mar 2017	As at 31 Mar 2016	
S\$1,107.9 million	S\$1,022.4 million	
29.2%	28.2%	
3.5 years	4.0 years	
100%	100%	
2.6%	2.4%	
7.9 times	8.2 times	
74.9%	88.0%	
4.0 years	2.7 years	
BBB+ with Stable Outlook (Investment Grade)	BBB+ with Stable Outlook (Investment Grade)	
	\$\$1,107.9 million 29.2% 3.5 years 100% 2.6% 7.9 times 74.9% 4.0 years BBB+ with Stable Outlook	

#### Strong balance sheet to pursue growth opportunities

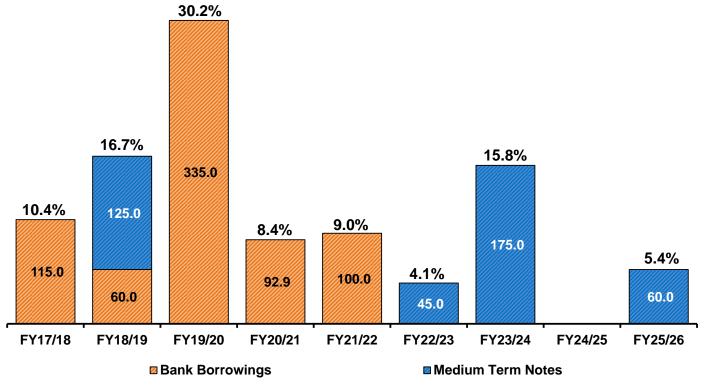
Low aggregate leverage of 29.2% and unutilised bank facilities of S\$686.0 million provide financial flexibility for growth

## Prudent Capital Management



# Debt Maturity Profile As at 31 March 2017

- Increase in weighted average hedge tenor mainly due to S\$100 million 3.16% 7-year medium term notes issuance in Mar 2017
- No interest rate swaps expiring in FY17/18



<sup>\*</sup> Amounts in S\$ million



# PORTFOLIO HIGHLIGHTS

# Continue to Grow Hi-Tech Buildings Segment maple Tree



Reshaping the portfolio to remain relevant to changing needs of industrialists and attract users from new growth segments



Secure BTS projects with pre-commitments from high quality tenants

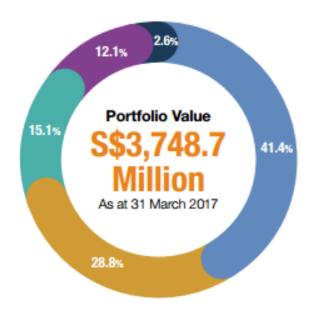


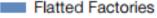
Unlock value through AEI



Actively pursue investment opportunities in Singapore and overseas, with a focus on high specification facilities and data centres

#### Portfolio Value (By Segment)

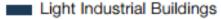








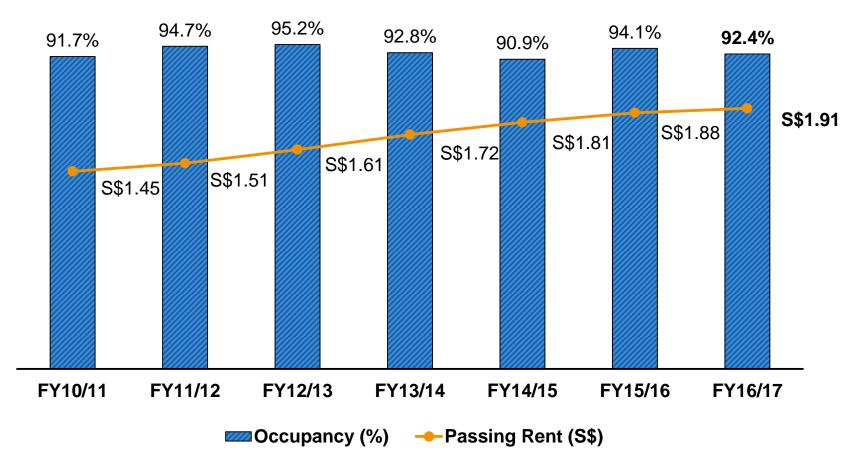




### Stable Portfolio Performance



### **Average Occupancy Rates and Passing Rents<sup>1</sup>**

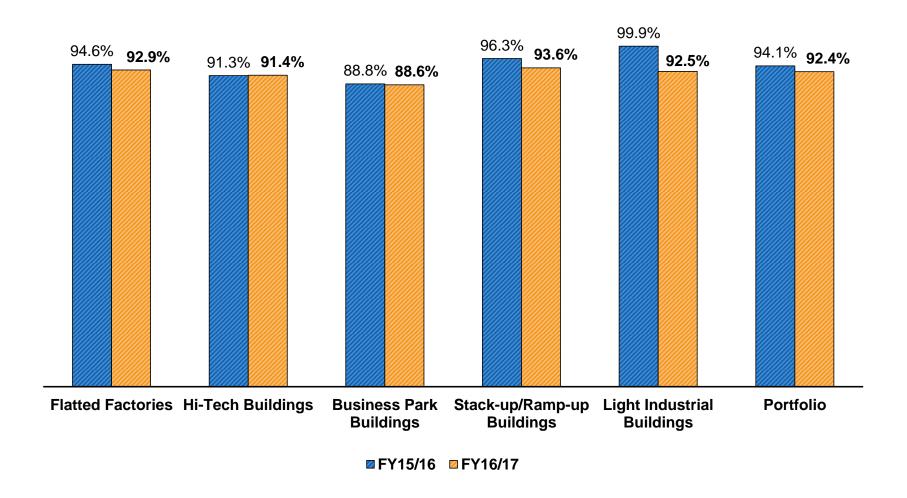


- Portfolio's average occupancy rate fell to 92.4% in FY16/17
- Portfolio's average passing rental rate increased by 1.6% to S\$1.91 psf/mth

## Segmental Occupancy Rates



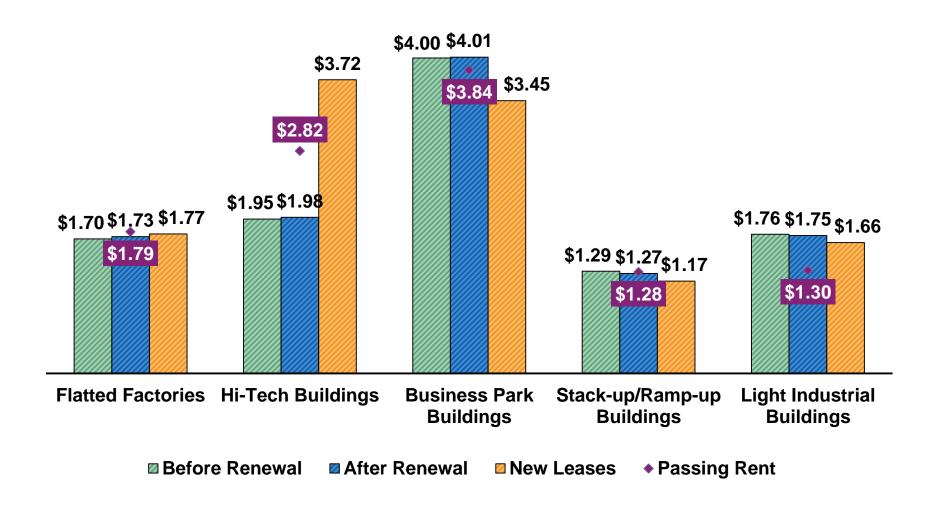
#### **Segmental Occupancy Rates**



### Rental Revisions for FY16/17



#### **Gross Rental Rate<sup>1</sup> (S\$ psf/mth)**



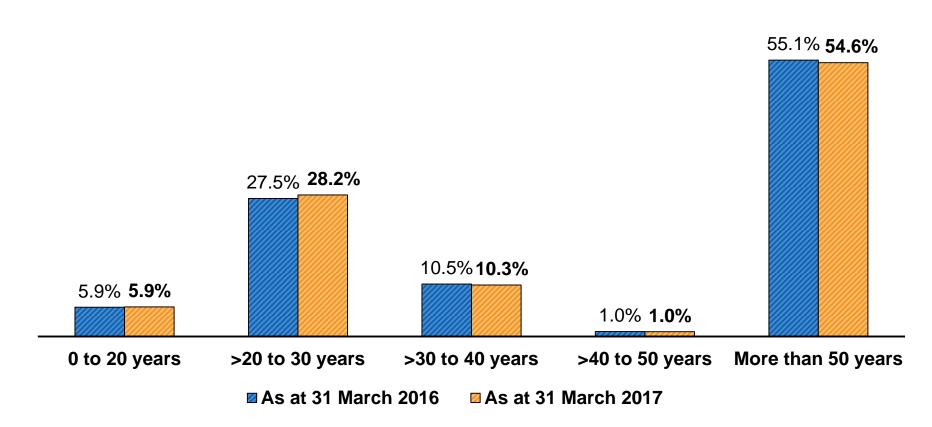
Gross Rental Rates figures exclude short-term leases of less than three years; except Passing Rent figures which include all leases.

### Portfolio Stability from Long Leases



Remaining Years to Expiry on Underlying Land Leases<sup>1</sup> (By Land Area)

**Weighted Average Unexpired Lease Term for Underlying Land = 39.3 years** 

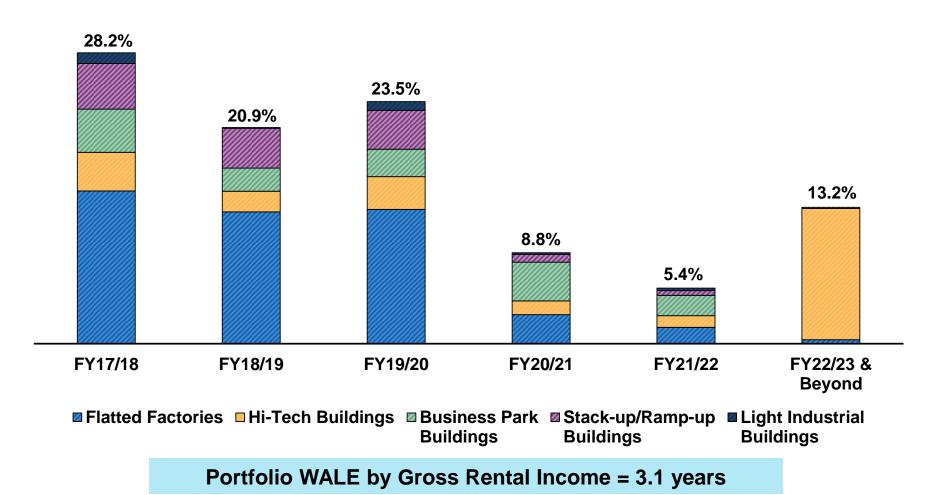


Exclude the options to renew.

### Stability from Extended Leases



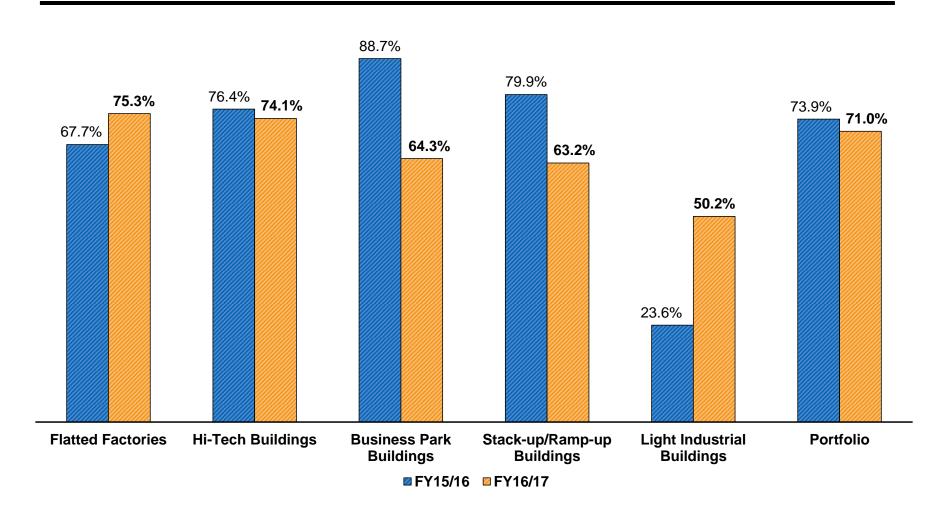
Lease Expiry Profile (By Gross Rental Income)
As at 31 March 2017



### Focus on Tenant Retention



#### Retention Rate<sup>1</sup>

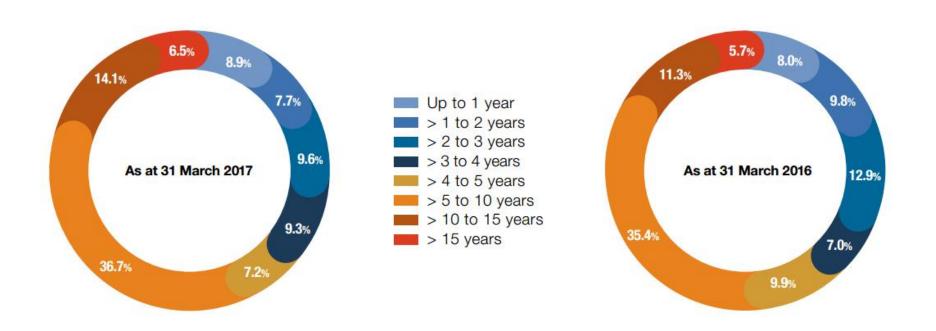


<sup>&</sup>lt;sup>1</sup> Based on net lettable area.

### **Tenant Turnover**



#### **Long Staying Tenants**

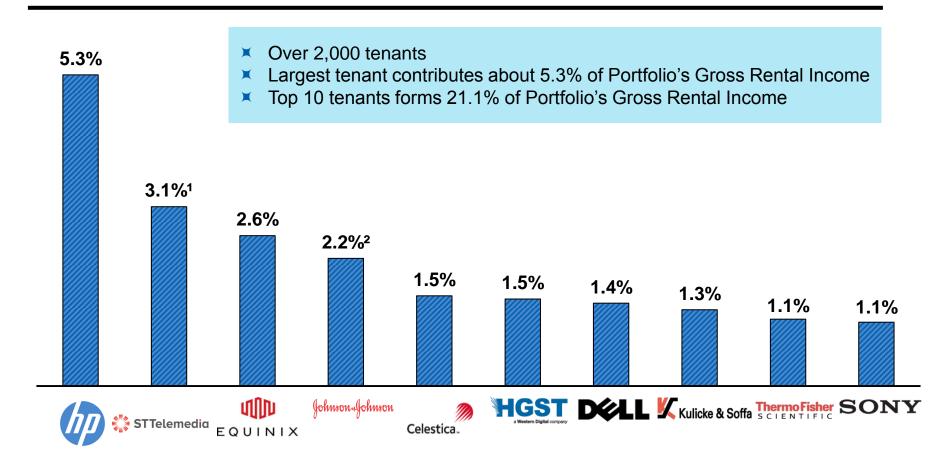


- As at 31 Mar 2017, 64.5% of the tenants have leased the properties for more than 4 years ( ▲ from 62.3% as at 31 Mar 2016)
- ≥ 20.6% of the tenants have remained in the portfolio for more than 10 years
  ( ▲ from 17.0% as at 31 Mar 2016)

### Large and Diversified Tenant Base



Top 10 Tenants (By Gross Rental Income)
As at 31 March 2017



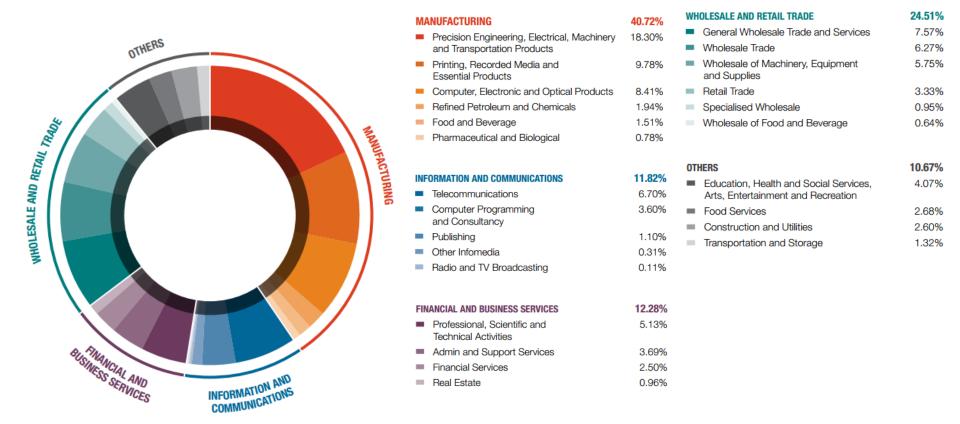
Tata Communications International Pte. Ltd. novated its lease at 35 Tai Seng Street to STT Tai Seng Pte. Ltd. with effect from 13 Feb 2017.

<sup>&</sup>lt;sup>2</sup> Johnson & Johnson Pte. Ltd. will be terminating its lease 9 months earlier on 30 Sep 2017 with compensation of S\$3.1 million.

### Tenant Diversification across Trade Sectors



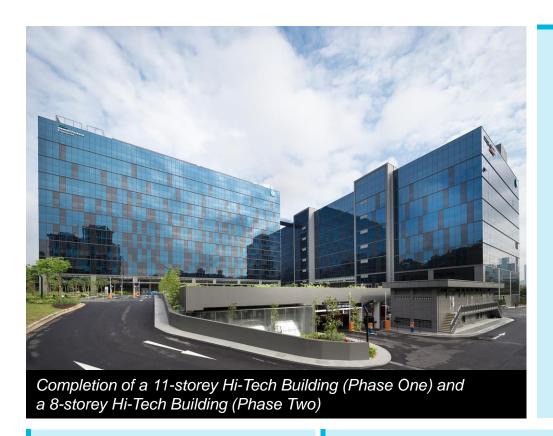
# Tenant Diversification across Trade Sectors (By Gross Rental Income) As at 31 March 2017





### BTS Project – 1 and 1A Depot Close





- Completion of MIT's first redevelopment project of a Flatted Factory Cluster into a purposebuilt facility for HP
- 100% committed by HP for lease term of 10.5 + 5 + 5 years² with annual rental escalations
- Phase One has a 6-month rent-free period<sup>3</sup>
- Phase Two includes a rent-free period of 4.5 months<sup>4</sup> with its lease commencement on 1 Sep 2017

Estimated Cost **\$\$226 million**<sup>1</sup>

GFA **824,500 sq ft** 

Completion

Phase One: TOP on 21 Oct 2016 Phase Two: TOP on 22 Jun 2017

- <sup>1</sup> Includes book value of S\$56 million (as at 31 Mar 2014) prior to commencement of redevelopment.
- <sup>2</sup> Rents are on a gross basis. MIT is responsible for property tax and property operating expenses.
- Distributed over the first 18 months.
- <sup>4</sup> The first 2 months of rent-free period will begin upon the lease commencement while the remaining 2.5 months are distributed evenly over the period of 1 Sep 2018 to 29 Feb 2020.

# AEI – 30A Kallang Place and Kallang Basin 4 Cluster maple ree industrial



Estimated Cost **\$\$77 million** 

Additional GFA 336,000 sq ft

Completion 1Q2018

- Development of 14-storey Hi-Tech Building (at existing car park) and improvement works at existing buildings
- Located at Kallang iPark, an upcoming industrial hub for high value and knowledge-based businesses
- Completed sub-structure works
- Super-structure works completed up to 10<sup>th</sup> storey



### BTS Project – New Data Centre





Estimated Cost **\$\$60 million** 

GFA **242,000 sq ft** 

Completion **2H2018** 

- Development of a six-storey BTS data centre
- 100% committed by an established data centre operator
- ▼ Initial lease term of >10 years with staggered rental escalations and renewal options
- Situated on land area of about 96,800 sq ft
- Site allocated by JTC with zoning for Business 2 use and land tenure of 30 years
- Located in a specialised industrial park for data centres with ready-built infrastructure
- Appointed main contractor and commenced preliminary works

### Divestment – 65 Tech Park Crescent





- Announced divestment on 8 Jun 2017
- Proposed sales price was above acquisition price of S\$13.2 million<sup>1</sup> and book value of S\$17.6 million<sup>2</sup>
- 60-year land lease from 18 Aug1993 (balance of 36 years)
- Contributed 0.3% to MIT portfolio's gross revenue in FY16/17

Sale Price **\$\$17.688 million** 

GFA **107,373 sq ft**  Completion 3Q2017

<sup>&</sup>lt;sup>1</sup> Acquired by MIT on 21 Oct 2010 as part of the initial public offering portfolio.

<sup>&</sup>lt;sup>2</sup> As at 31 Mar 2017.

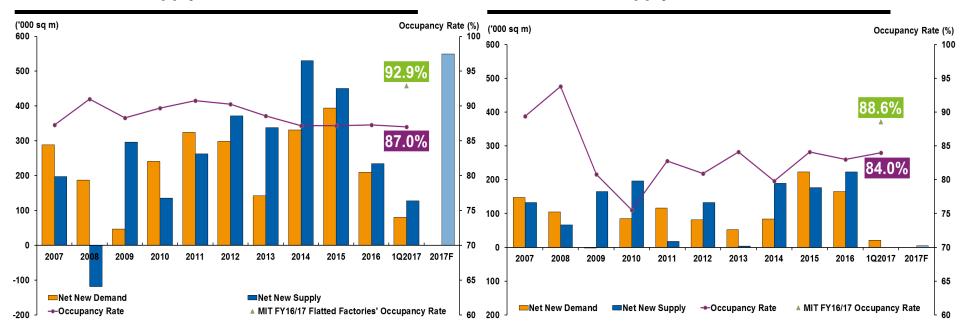


### Singapore Industrial Market



#### **Demand and Supply for Multi-User Factories**

#### **Demand and Supply for Business Parks**



- ▼ Total stock for factory space: 37.1 million sq m
- ➤ Potential net new supply of 1.5 million sq m in 2017, of which
  - Multi-user factory space accounts for 0.5 million sq m
  - Business park space accounts for 0.005 million sq m
  - Moderation in quantum of industrial land released through Industrial Government Land Sales Programme since 2013
- Average rents for industrial real estate for 1Q2017
  - Multi-user Factory Space: S\$1.83 psf/mth (-0.5% q-o-q)
  - Business Park Space: S\$3.97 psf/mth (-7.5% q-o-q)

Source: URA/JTC Realis, 27 Apr 2017.

### Outlook



### ▼ Singapore economy grew by 2.5% y-o-y in 2Q2017¹

- Same pace of growth in 1Q2017
- 2017 GDP growth forecast maintained at 1.0% to 3.0%<sup>2</sup>

### Difficult operating environment

- Continued supply of competing industrial space and movement of tenants
- Muted leasing activity amid global trade uncertainties and rising interest rates

### Resilient and poised for growth

- Remain focused on tenant retention to maintain portfolio occupancy
- Actively pursuing investment opportunities in Singapore and overseas, with focus on high specification facilities and data centres
- Implementing appropriate interest rate management strategies

Ministry of Trade and Industry (Advance Estimates), 14 Jul 2017.

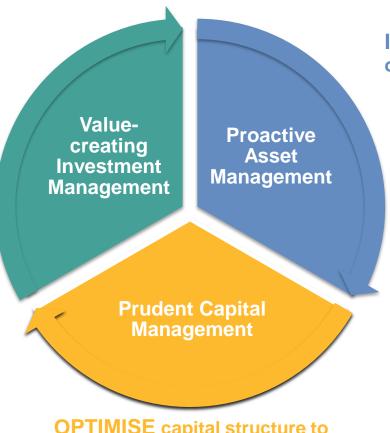
Ministry of Trade and Industry, 17 Feb 2017.

### Delivering Sustainable Returns



# SECURE investments to deliver growth and diversification

- Pursue DPU-accretive acquisitions and development projects
- Secure BTS projects with pre-commitments from high-quality tenants
- Consider opportunistic divestments



# IMPROVE competitiveness of properties

- Implement proactive marketing and leasing initiatives
- Deliver quality service and customised solutions
- Improve cost effectiveness to mitigate rising operating costs
- Unlock value through AEI

# **OPTIMISE** capital structure to provide financial flexibility

- Maintain a strong balance sheet
- Diversify sources of funding
- Employ appropriate interest rate management strategies



**End of Presentation**